DRAPER RICHARDS KAPLAN FOUNDATION

DECEMBER 31, 2020

INDEPENDENT AUDITORS' REPORT

AND

CONSOLIDATED FINANCIAL STATEMENTS

Independent Auditors' Report and Consolidated Financial Statements

Independent Auditors' Report	1 - 2
Consolidated Financial Statements:	
Consolidated Statement of Financial Position	3
Consolidated Statement of Activities and Changes in Net Assets	4
Consolidated Statement of Cash Flows	5
Notes to Consolidated Financial Statements	6 - 18



A Century Strong

Independent Auditors' Report

THE BOARD OF DIRECTORS DRAPER RICHARDS KAPLAN FOUNDATION Menlo Park, California

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of **DRAPER RICHARDS KAPLAN FOUNDATION (DRK)** which comprise the consolidated statement of financial position as of December 31, 2020 and the related consolidated statements of activities and changes in net assets and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Draper Richards Kaplan Foundation and its subsidiary as of December 31, 2020 and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited DRK's 2019 financial statements and we expressed an unmodified audit opinion on those audited financial statements in our report dated June 8, 2020. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2019 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Hood ? Strong LLP

San Jose, California June 24, 2021

Consolidated Statement of Financial Position

December 31, 2020 (with comparative totals for 2019)	2020	2019
ssets		
Cash and cash equivalents	\$ 1,631,473	\$ 1,588,556
Investments	21,625,842	22,122,716
Contributions receivable, net	11,315,817	9,839,706
Program-related investments	3,838,466	2,861,494
Property and equipment, net	85,817	112,573
Other assets	810,797	851,257
Total assets	\$ 39,308,212	\$ 37,376,302
Liabilities: Accounts payable and accrued liabilities	\$ 976,591	\$
Liabilities: Accounts payable and accrued liabilities Grants payable	\$	\$ 50,000
Liabilities: Accounts payable and accrued liabilities	\$ 976,591 976,591	\$ 939,633 50,000 989,633
Grants payable	\$	\$ 50,000
Liabilities: Accounts payable and accrued liabilities Grants payable Total liabilities	\$	\$ 50,000 989,633
Liabilities: Accounts payable and accrued liabilities Grants payable Total liabilities Net Assets:	\$ 976,591	\$ 50,000
Liabilities: Accounts payable and accrued liabilities Grants payable Total liabilities Net Assets: Without donor restriction	\$ 976,591 24,941,998	\$ 50,000 989,633 25,551,965

See accompanying notes to financial statements.

Consolidated Statement of Activities and Changes in Net Assets

Year Ended December 31, 2020 (with comparative totals for 2019)

		2020		2019
	Tithout Donor Restrictions	With Donor Restrictions	Total	 Total
Revenue and Support:				
Contributions	\$ 5,690,235	\$ 7,817,128	\$ 13,507,363	\$ 9,563,984
Net investment return	932,238		932,238	1,276,593
Net assets released from restrictions	 5,262,211	(5,262,211)	-	-
Total revenue and support	11,884,684	2,554,917	14,439,601	10,840,577
Expenses: Direct grants to beneficiary organizations	4,450,000		4,450,000	4,032,500
Direct program support	4,430,000 5,399,460		4,430,000 5,399,460	4,032,300
Management and general	2,033,400		2,033,400	1,726,481
Fundraising	611,789		611,789	703,651
Total expenses	12,494,649		12,494,649	12,230,028
Change in Net Assets	(609,965)	2,554,917	1,944,952	(1,389,451
Net Assets, beginning of year	 25,551,963	10,834,706	36,386,669	37,776,120
Net Assets, end of year	\$ 24,941,998	\$ 13,389,623	\$ 38,331,621	\$ 36,386,669

See accompanying notes to financial statements.

Consolidated Statement of Cash Flows

Year Ended December 31, 2020 (with comparative totals for 2019)	2020	2019
Cash Flows from Operating Activities:		
Change in net assets	\$ 1,944,952	\$ (1,389,451)
Adjustments to reconcile change in net assets to net cash		
provided (used) by operating activities:		
Depreciation	38,265	47,626
Realized and unrealized gains on investments	(237,852)	(498,389)
Change in operating assets and liabilities:		
Contributions receivable	(1,476,111)	(410,849)
Other assets	40,460	(269,846)
Accounts payable and accrued liabilities	36,958	275,947
Grants payable	(50,000)	(100,000)
Net cash provided (used) by operating activities	296,672	(2,344,962)
Cash Flows from Investing Activities:		
Purchases of property and equipment	(11,509)	(85,257)
Proceeds from sale or redemption of investments	10,076,025	12,067,336
Purchases of investments	(9,341,299)	(8,882,226)
Purchases of program-related investments	(976,972)	(784,083)
Net cash (used) provided by investing activities	(253,755)	2,315,770
Net Change in Cash and Cash Equivalents	42,917	(29,192)
Cash and Cash Equivalents, beginning of year	1,588,556	1,617,748
Cash and Cash Equivalents, end of year	\$ 1,631,473	\$ 1,588,556
Supplemental Disclosures:		
Excise taxes paid	\$ -	\$ 7,547

See accompanying notes to financial statements.

Notes to Consolidated Financial Statements

Note 1 - Organization:

Established in 2002, the Draper Richards Kaplan Foundation (DRK) is a not-forprofit organization based in Menlo Park, California. The primary purpose of DRK is to find, fund and support exceptional social enterprises that have the potential to create profound and lasting impact on some of society's most complex problems. DRK typically provides funding over a three-year period aggregating \$300,000. As part of the support, each DRK portfolio organization receives substantial resources, including a DRK senior team member serving on their board for the duration of the three-year period as well as significant and frequent advice and training on strategic planning, board development, fundraising, organizational development and leadership. In addition, DRK provides portfolio organizations with access to DRK's networks and consultants with expertise and specialized skills to help these organizations grow. DRK provides each of these organizations with leadership development opportunities during the three-year period including an annual three-day retreat designed to help each organization achieve its objectives. Together, with each organization's leadership, DRK develops strategic goals for the social enterprise that can be measured on a yearly basis and over the three-year period. Between inception and December 31, 2020, DRK has funded and supported 185 social impact organizations around the world.

In October 2019, DRK formed a new charitable entity in the Netherlands, Stichting Draper Richards Kaplan Foundation (DRK Netherlands), to expand its charitable purposes within Europe. The total assets for DRK Netherlands as December 31, 2020 were approximately \$159,000 and the total change in net assets for the year ended December 31, 2020 was approximately \$131,000. DRK Netherlands' activity represents monies paid through DRK Netherlands for DRK's efforts in the Netherlands and other parts of Europe. DRK Netherlands' activity does not include the additional monies paid through the DRK U.S. accounts to support the Netherlands, Europe and other parts of the globe.

Note 2 - Summary of Significant Accounting Policies:

a. Basis of Accounting

The consolidated financial statements of DRK have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

b. Principles of Consolidation

The consolidated financial statements include the accounts of DRK and Stichting Draper Richards Kaplan Foundation. All intercompany accounts are eliminated in consolidation.

Notes to Consolidated Financial Statements

c. Description of Net Assets

DRK reports its financial position and operating activities in two classes of net assets:

Without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of DRK. These net assets may be used at the discretion of DRK's management and the board of directors.

With Donor Restrictions

Net assets that are subject to stipulations imposed by donors and grantors. DRK's net assets with donor restrictions are temporary in nature and include restrictions that will be met by actions of DRK or by the passage of time.

d. Contributions

Contributions are recognized at their fair value when the donor makes an unconditional promise to give.

DRK evaluates the need for an allowance for doubtful contributions receivable on a specific identification method.

All donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported on the statement of activities and changes in net assets as net assets released from restrictions. Contributions that are restricted by the donor are reported as increases to net assets without donor restrictions, if the restrictions are met in the fiscal year in which the contributions are recognized.

e. Property and Equipment

Property and equipment purchased by DRK is recorded at cost or, if donated, at the approximate fair value at the date of donation. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets.

f. Cash and Cash Equivalents

Cash and cash equivalents are defined as checking, savings and deposit accounts that have a maturity period of three months or less.

Notes to Consolidated Financial Statements

g. Investments

Investments are stated at their fair value based on quoted prices for similar securities in active markets, except for an investment in a private equity fund which is stated at the fund's net asset value (NAV) which approximates fair value. Investments received by donation are recorded at their fair value on the date received. Realized and unrealized gains or losses are included in the statement of activities and changes in net assets.

h. Program-Related Investments

Program-related investments (PRIs) are strategic funding for the specific objective of furthering DRK's charitable purpose and may be in the form of an equity investment, loan, simple agreement for future equity, or convertible note. Equity investments are carried at cost. Debt investments are also carried at cost, unless it is determined that a discount is material to DRK's financial statements. PRIs are evaluated annually for impairment.

i. Fair Value Measurements

DRK classifies its financial assets and liabilities measured at fair value on a recurring basis based on a fair value hierarchy with three levels of inputs. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Level 1 values are based on unadjusted quoted prices in active markets for identical securities. Level 2 values are based on significant observable market inputs, such as quoted prices for similar securities and quoted prices in inactive markets. Level 3 values are based on significant unobservable inputs that reflect DRK's determination of assumptions that market participants might reasonably use in valuing the securities. The valuation levels are not necessarily an indication of the risk or liquidity associated with the assets and liabilities measured at fair value.

DRK reports alternative investments using NAV per share as determined by the respective fund managers. This practical expedient allows NAV to represent fair value for reporting purposes when the criteria for using this method are met.

j. Grants

Grants awarded with an unconditional promise to give are accrued as a liability and expensed when approved. Typically, the first grant payment is considered unconditional and subsequent payments are considered conditional upon the grantee meeting certain milestones.

Notes to Consolidated Financial Statements

k. Income Taxes

DRK has been granted tax exempt status under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. Effective January 1, 2019 DRK transitioned from a private operating foundation to a public charity within the meaning of Section 509(a) of the Internal Revenue Code.

Management evaluated DRK's tax positions and concluded that DRK had maintained its tax exempt status and had not taken uncertain tax positions that required adjustment to the financial statements. Therefore, no provision or liability for income taxes has been included in the financial statements.

1. Functional Allocation of Expenses

The costs of providing program and other activities have been summarized on a functional basis in Note 10. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis as follows:

- Personnel expenses are allocated by each position's classification after considering the functional roles and time spent in those roles;
- Occupancy and depreciation are allocated based upon factors of full-time equivalency and approximate square footage;
- Professional services and travel, meals and conferences are allocated based upon time and effort;
- Supplies and other expenses are based upon headcount or direct charges to the benefited functional area;
- Grants and direct program support and charged directly to program.

m. Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Accordingly, actual results could differ from those estimates.

Notes to Consolidated Financial Statements

n. Prior Year Information

The financial statements include certain prior-year summarized comparative information in total but not in sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with DRK's financial statements for the year ended December 31, 2019, from which the summarized information was derived.

o. Recent Accounting Pronouncements

Pronouncement Adopted:

In June 2018, the FASB issued ASU 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. This ASU clarifies and improves current guidance about whether a transfer of assets, or the reduction, settlement or cancellation of liabilities, is a contribution or an exchange transaction. It provides a framework for determining whether a contribution is conditional or unconditional, and for distinguishing a donor-imposed condition from a donor-imposed restriction. The ASU was adopted as of January 1, 2019 as it relates to contributions received and as of January 1, 2020 for contributions made. The adoption of ASU 2018-08 did not have a significant impact on DRK's financial statements and related disclosures.

Pronouncement Pending:

In February 2016, Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*. Under the ASU, a lessee will be required to recognize assets and liabilities for leases with lease terms of more than twelve months for the rights and obligations created by those leases. The ASU is effective for fiscal years beginning after December 15, 2020. DRK is currently evaluating the impact the adoption of this ASU will have on its financial statements.

p. Subsequent Events

DRK evaluated subsequent events from December 31, 2020 through June 24, 2021, the date these financial statements were available to be issued. Except for the ongoing impact of the Pandemic as discussed in Note 15, there were no material subsequent events that required recognition or additional disclosure in these financial statements.

Notes to Consolidated Financial Statements

Note 3 - Liquid Assets:

DRK's financial assets at December 31, 2020 that are available to meet general expenditures over the next twelve months are as follows:

Financial assets at year-end:	
Cash and cash equivalents	\$ 1,631,473
Contributions receivable	11,315,817
Investments, including program-related investments	25,464,308
Total financial assets	38,411,598
Less amounts not available to be used within one year:	
Long-term pledges receivable, net of discount	(7,750,938)
Program-related investments	(3,838,466)
Private equity fund, included in investments	(677,403)
Financial assets available to meet general expenditures	
over the next twelve months	\$ 26,144,791

DRK's goal is to maintain financial assets to meet all grant and operating needs. As financial obligations become due, investments are liquidated.

Note 4 - Investments:

Investments consist of the following at December 31, 2020:

Corporate fixed income (Level 2)	\$ 19,057,470
Treasury securities (Level 2)	1,346,559
Private equity fund (NAV)	677,403
Cash equivalents held for investment purposes	544,410
Total	\$ 21,625,842

The private equity fund is an investment in a limited liability company valued at NAV with a strategy of long-term investment returns which the members are encouraged to contribute to charities of their choice. There is no remaining unfunded committed capital.

Notes to Consolidated Financial Statements

Note 5 - Program-Related Investments:

DRK makes program-related investments in companies to further DRK's mission. Program-related investments consist of the following at December 31, 2020:

Туре	Number	Interest Rate	A	Amount
Convertible promissory notes	9	2.76% – 8% simple interest per annum	\$	1,400,000
Preferred stock	9	N/A		1,438,466
Simple agreements for future equity	7	N/A		1,000,000
Total			\$	3,838,466

Note 6 - Contributions Receivable:

Contributions receivable at December 31, 2020 consist of the following:

Receivable in less than one year Receivable in one to five years	\$ 3,564,879 7,968,333
Less discounts to net present value	11,533,212 (217,395)
Total contributions receivable	\$ 11,315,817

Contributions receivable due in more than one year are reflected at the value of estimated future cash flows using discount rates ranging from .13% to 2.51%.

Additionally, DRK has received verbal commitments from certain donors as well as other commitments considered conditional. As of December 31, 2020, these verbal commitments totaled 15,250,000. These verbal commitments are not reflected in DRK's financial statements until collected or conditions have been met.

Notes to Consolidated Financial Statements

Note 7 - Property and Equipment:

Property and equipment at December 31, 2020 consist of the following:

Furniture and fixtures	\$ 134,792
Equipment	47,033
Leasehold improvements	42,517
Intangible assets	73,394
Accumulated depreciation	(211,919)
Total property and equipment	\$ 85,817

Depreciation expense for the year ended December 31, 2020 amounted to \$38,265.

Note 8 - Grants to Beneficiary Organizations:

During the year ended December 31, 2020, DRK funded or accrued grants payable to the following organizations or their fiscal sponsor. Included below are also grants for the COVID-19 Urgent Response Initiative (CURI), a DRK initiative to help jumpstart social impact projects in response to urgent needs caused directly and indirectly by COVID-19.

Absolute Return for Kids	\$ 50,000
Arts for Healing Justice Network (formerly: Arts for Incarcerated	
Youth Network)	50,000
Barefoot Law	50,000
Center on Rural Innovation	100,000
Coalfield Development	100,000
Code2College	100,000
Collaborative for Fresh Produce	50,000
Detroit Life is Valuable (DLIVE) (Fiscal sponsor: Metro Solutions	
Corporation)	100,000
Detroit Justice Center	100,000
Digital Bridge K-12 (CURI) (Fiscal sponsor: EducationSuperHighway)	100,000
Digital NEST	100,000
Father's Uplift	150,000
Food for Education	100,000
Food Forward	50,000
Food Forward (CURI)	50,000
FreeFrom	100,000
GreenWave	50,000

Notes to Consolidated Financial Statements

Healthy Learners (Formerly: Healthy Kids Brighter Future)	100,000
Heroes Health (CURI) (Fiscal sponsor: UNC Health Foundation)	50,000
InfluenceMap Perez Art Museum of Miami, Florida	50,000
	50,000 100,000
Kheyti, Inc.	· · · · ·
Kytabu (CURI) Landed	50,000 50,000
Merit America	
MORTAR Cincinnati	100,000 100,000
News Revenue Hub	50,000
	· · · · · ·
Noora Health (CURI) OceanMind Limited	50,000
Ocean Outcomes	100,000
	50,000
Onward (Fiscal sponsor: Fast Forward) Open Door Legal	50,000
Partners for Justice	50,000 100,000
Propel America	100,000
Public Rights Project (Fiscal sponsor: Tides Center)	100,000
Recidiviz	100,000
	150,000
Refugee Trauma Initiative (Fiscal sponsor: Prism The Gift Fund) Replate	100,000
SaveLife Foundation USA	50,000
Stichting Safi Sana Foundation	100,000
Suyo PBC	100,000
Teaching Lab	100,000
TeachUNITED	100,000
	100,000
The DigDeep Right to Water Project The Friendship Bench Trust	100,000
The Kelsey, Inc.	150,000
The Oakland REACH (CURI)	50,000
The Renewal Workshop	50,000
The Well Community Development Corporation	50,000
Tiny Totos	100,000
Trey Athletes	100,000
Vote.org	100,000
WattTime	100,000
Worth Rises	50,000
	50,000
Total Grants	\$ 4,450,000

Notes to Consolidated Financial Statements

DRK's grant agreements contain conditions that if met by the grantee would commit DRK to future grant payments. These amounts have not been recognized in DRK's financial statements. The anticipated payment schedule is as follows at December 31,:

2021 2022 2023		2,675,000 ,250,000 300,000
Total	\$ 4	,225,000

Note 9 - Net Assets with Donor Restrictions:

Net assets with donor restrictions at December 31, 2020 consisted of the following:

Contributions receivable – time restricted	\$ 11,315,817
Other	2,073,806
Total net assets with donor restrictions	\$ 13,389,623

Net assets released from restriction during the year ended December 31, 2020 consisted of:

Release of restriction by passage of time Release of restriction met by actions of DRK	\$ 4,854,734 407,477
Total net assets released from restrictions	\$ 5,262,211

Notes to Consolidated Financial Statements

Note 10 - Functional Expenses:

During the year ended December 31, 2020, DRK's expenses presented functionally consisted of the following:

	<u>Program</u>	Management and General	<u>Fundraising</u>	Total
Grants	\$ 4,450,000		\$	4,450,000
Salaries and benefits	3,880,460	\$ 1,374,208	\$ 373,214	5,627,882
Direct program support	81,610			81,610
Occupancy	538,189	245,580	53,340	837,109
Travel, meals and conferences	91,926	13,122	15,076	120,124
Professional services	680,750	341,288	74,701	1,096,739
Supplies	74,383	33,086	7,787	115,256
Marketing	5,771	1,294	82,966	90,031
Depreciation	24,770	11,148	2,347	38,265
Other	21,601	13,674	2,358	37,633
Total	\$ 9,849,460	\$ 2,033,400	\$ 611,789 \$	12,494,649

Note 11 - Commitments:

Office Lease - Menlo Park

DRK leases its headquarters office in Menlo Park, California. In April 2019, the lease was extended through June 2022. As of December 31, 2020, the lease requires a rental payment of \$20,720 per month plus other operating expenses such as utilities and property taxes.

Office Lease - San Francisco

In September 2019, DRK entered into a 62 month lease for office space in San Francisco, California. The lease requires rental payments of \$21,236 per month plus other operating expenses such as utilities and property taxes.

Office Lease - Boston

DRK leases office space in Boston, Massachusetts under a five-year lease beginning March 1, 2013, amended on June 6, 2017 and continuing through February 28, 2023. As of December 31, 2020, the lease requires a rental payment of \$12,586 per month plus other operating expenses such as utilities and property taxes.

Notes to Consolidated Financial Statements

Office Lease - Netherlands

Beginning May 1, 2020, DRK entered into a month-to-month lease in The Hague, Netherlands with a 30-day advance notice for termination of the agreement. The lease requires rental payments of 2,109 Euros per month (approximately \$2,500 US Dollars).

For the year ended December 31, 2020 rent expense was \$769,809 for all office locations.

Future minimum rental payments for leasing arrangement as of December 31, 2020 are as follows:

2021	\$ 673,122
2022	560,318
2023	313,895
2024	259,359
Total	\$ 1,806,694

Note 12 - Retirement Plan:

DRK offers eligible employees the opportunity to participate in a 401(k) plan. Employees who have reached the age of 21 are eligible to participate in the plan. At the end of the calendar year, DRK can make a discretionary contribution equal to a percentage of each active employee's eligible compensation on an annual basis. Employer contribution expense for the year ended December 31, 2020 amounted to \$555,236.

Note 13 - Related Party Transactions:

DRK has historically been funded by individuals closely associated with DRK, including certain members of the Board of Directors and individuals related to them. During the year ended December 31, 2020, gifts from related parties included in contributions amounted to \$2,158,805. Included in contributions receivable were amounts due from related parties that amounted to \$745,062.

Note 14 - Concentrations of Credit Risk:

Financial instruments, which potentially subject DRK to concentrations of credit risk, consist of cash, investments (including program-related investments) and contributions receivable. Cash balances may, from time to time, exceed Federal Deposit Insurance Corporation insurable limits. DRK has not experienced any losses in such accounts. Investments are managed subject to a formal investment policy; however, investment valuations are subject to volatility based on market conditions. Contributions receivable are due from numerous donors. Management evaluates the need for an allowance on an annual basis and has determined that no such allowance is necessary at this time.

Notes to Consolidated Financial Statements

Note 15 - Impact of the Pandemic:

On March 11, 2020, the World Health Organization publicly characterized COVID-19 as a pandemic. States of emergency have been declared in many federal, state and local jurisdictions and shelter in place orders have been instituted in many cities and states, including California, which impacts general business for DRK.

DRK has limited employee travel and shifted to remote support for its grantees. DRK has also started in initiative, The COVID-19 Urgent Response Initiative (CURI), to help jumpstart social impact projects that could realistically be deployed within 30 days in response to urgent needs caused directly and indirectly by COVID-19. DRK is poised to resume with onsite support for its grantees as soon as restrictions are eased and when it is determined safe to do so.